

Detailed Programme

4th International Summer Academy The Art of Conflict Transformation



Annual theme:

Managing Peace? Project Management and Evaluation in Conflict Transformation and Peacebuilding

18 - 22 July 2011

at the International Conference Center in Caux, Switzerland

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Organizer

The Institute for Conflict Transformation and Peacebuilding (ICP) is an independent and non-partisan non-governmental organization based in Switzerland. We are engaged in conflict transformation and peace-building in the public and private sector. We offer services in the following fields:

- Conflict Transformation and Dialogue Facilitation
- Training and Education
- Research and Teaching
- Awareness Raising and Public Relations

The ICP Summer Academy



The first international Summer Academy took place in July 13-17, 2008 in Berne. It was centred around different methods of conflict transformation and peace-building and their applications in various professional contexts. The annual theme of the 2nd Summer Academy in July 12-16, 2009 was

“Conflict and Culture”. In 2010 the academy was focused on the political aspects of non-violent conflict transformation, as well as on the strategies and methods.

The event has triggered great interest – every year approximatively 60 people participate to our Summer Academy. The evaluation results show that participants have particularly been satisfied by the quality of contents and the professional competence of lecturers and workshop instructors. All the



participants could take advantage of the Summer Academy on personal and professional level. The possibility of networking and the theoretical- and practical-oriented approach in the field of conflict management and peacebuilding were also pointed out.

Target Audience

- Current and prospective experts in the fields of conflict transformation and peacebuilding.
- Interested professionals and students from the following fields: mediation, communication, media, religion, migration, education, development cooperation, social work, peace and conflict studies, intercultural and international relations.
- Persons working with NGOs, NPOs, media, academic or private and other organizations interested in conflict transformation and peacebuilding
- General public
- Local, regional and national media

Learning Objectives

- The Summer Academy provides an overview of important concepts, methods and experiences in the field of project management and evaluation in conflict management and peacebuilding
- Particular attention is paid to the exchange between the speakers, experts and participants. The Summer Academy is an open, interactive forum on the status, performance and problems in the design, implementation and evaluation of projects in conflict and peace building programs. The participants also have the possibility to exchange and present their own projects.
- Participants will acquire practical skills and applicable knowledge in the field of project management and evaluation. The practical-oriented workshops will also develop approaches, methods and tools of project management and evaluation.
- The Summer Academy is an international platform for the peace, mediation and counseling scene. The participants have the opportunity to debate about current debates, to learn about new projects and it contributes in paving the way for networking and future cooperation projects.
- The organizers are sensitive to the different cultural backgrounds, concepts and experiences of the participants. The intercultural exchange is an integral part of the Summer Academy.

Time	Monday	Tuesday	Wednesday	Thursday	Friday
08.00 - 08.45		Breakfast			
09.00 - 12.00		Vorträge und Präsentationen			
		Just wasting our time? Simon FISHER Advisor, trainer and mediator, founder of the organization Responding to Conflict (RTC), Birmingham, Great-Britain	Whose future? Local ownership of peace processes Diana FRANCIS Experienced facilitator, trainer, consultant and author in the field of conflict transformation and peace building	„Reflecting on Peace Practice“ Cordula REIMANN Independent trainer, consultant and lecturer in conflict transformation and conflict&peace studies	„Peace and Conflict Impact Assessment“ Kenneth BUSH Head of Research „International Conflict Research Institute“ University Ulster, Northern Ireland
12.30 - 13.15	Lunch				
14.00 - 17.00	Arrival and registration 17.00 – 19.00 <ul style="list-style-type: none"> • Welcome and information • Panel discussion <ul style="list-style-type: none"> ○ Mohamed SAHNOUN, former advisor of the UN Secretary General ○ Ueli MAEDER, Professor of Sociology, University of Basel • Panel discussion On the (un-)usefulness of using management methods in conflict and peace work <ul style="list-style-type: none"> ○ Kenneth BUSH ○ Simon FISHER ○ Diana FRANCIS ○ Ueli MÄDER ○ Cordula REIMANN ○ Moderator : Nina Nisar 	Parallel Workshops			Start Workshops at 13.30
		<ul style="list-style-type: none"> • „Peace and Conflict Impact Assessment“(English) Kenneth BUSH, Head of Research „International Conflict Research Institute“ University Ulster, Northern Ireland • Whose future? Local ownership of peace processes (English) Diana FRANCIS, Experienced facilitator, trainer, consultant and author in the field of conflict transformation and peace building • „Reflecting on Peace Practice“ (English) Cordula REIMANN, Independent trainer, consultant and lecturer in conflict transformation and conflict&peace studies 		<ul style="list-style-type: none"> • Community support in peace promotion (French and English) Cricket WHITE, Initiative of Change USA • Conflict Transformation and the Truth and Reconciliation Commissions Thomas KAKOMA-AON NTAMBU, Initiative of Change Burundi 	
					16.30 - 17.00 Conclusion
18.30 - 19.15	19.00 – 20.00 Dinner	Dinner			
20.15 - 22.00		Evening programme, Moderator: Nina Nisar			
		Knowing each other	Day's review and exchange	Project market	
21.30 - 22.30		Evening Drinks			

Programme Content

Keynote speeches

Mohamed Sahnoun, former advisor of the UN Secretary General

Ueli Mäder, Professor of sociology at the University of Basel

Panel discussion

On the (un) usefulness of economic methods in conflict and peace work

With: Kenneth Bush, Simon Fisher, Diana Francis, Ueli Mäder, Cordula Reimann

Moderation: Nina Nisar

Presentations

Just wasting our time?

Some thoughts on why our peacebuilding achievements fall far short of our hopes - and how we can change that.

Simon Fisher, Representative, American Friends Service Committee, Zimbabwe

The peacebuilding and conflict transformation community has expanded hugely in recent years. Much of the knowledge and skills we have developed has the potential to enable the global community to make a paradigm shift towards a culture of peace, and even the abolition of war. However, our impact remains frustratingly fragmented and weak despite some successes. How can peacebuilders develop the power to make a major impact on the “big picture”? The lecture will identify some major blockages to our development, and put forward suggestions as to how we can make the breakthrough from the fringe to the mainstream of global affairs. It will aim to provoke creative thinking amongst participants and to strengthen the belief that we have something critically important to share with the wider world – if only we can get our act together.

Whose future?

Local ownership of peace processes

Diana Francis, independent consultant, author and activist

How can local people be at the centre of action to address conflict and build peace, setting goals and leading processes? Assuming that they should is an ethical and ideological position. It is also a practical one related to sustainability. Not only are local people the experts on their own situation and its needs, but since peace involves democracy it cannot be created without them.

When it comes to partnerships with outsiders, what is instrumentalisation of local partners and what is solidarity and support? Is it possible for outsiders to have their own strategies without instrumentalising others? How can they harmonise their own agendas and strategies in support of local ones?

Specifically, how can we who have access to money use and not abuse our inordinate power? How can we find our way through all the dilemmas associated with financial asymmetry? And what are the principled criteria by which we can choose particular partners to support, or with whom to be in solidarity?

How do we understand the constraints of working only with NGOs? Could we work with community groups and popular movements or is that effectively impossible?

More fundamentally, how can local peace be achieved in a globally militarised context? How do we understand state and society, democracy and peace? These are vital questions for peacebuilders to address.

Reflecting on Peace Practice

Cordula Reimann, Independent trainer, consultant and lecturer in conflict transformation and conflict&peace studies

The presentation will focus on the very background, the main questions and lessons learned of RPP. The input will focus on the current key challenges in peacebuilding in terms of effectiveness, relevance and sustainability. To make the presentation concrete and illustrative, it will reflect and use as point of reference the different case studies and real life scenarios where RPP has been developed and put into practice

for the last ten years. The presentation will focus on the main general open questions in RPP in general and in terms of evaluation and assessment in particular.

Peace and Conflict Impact Assessment

The Politics and Practice of Evaluation in Violence Prone Environments

Kenneth BUSH, Director of Research, INCORE (International Conflict Research Institute), University of Ulster, Derry/ Londonderry, Northern Ireland.

How do we know whether a “peacebuilding’ initiative is having a peacebuilding, rather than conflict-building, impact? How do we know whether development initiatives bring communities together or pull them apart? This lecture explores the practical and political dimensions of these evaluative questions. It casts a critical glance over the past 15 yrs to reflect on the ways in which the idea of Peace and Conflict Impact Assessment (PCIA) has entered the language and practice of the development and peacebuilding industries. There is a need to learn from cases of failure; and there is a need to be much more humble in our understanding of cases of success. Importantly, we need to ensure that peace and conflict sensitivity be applied to all interventions in violence-prone areas, not only to those labeled as peacebuilding projects – since we all have stories of the ways in which a health project or water project may have created incentives for violently divided communities to begin working together; just as we have examples of peacebuilding projects that exacerbate conflict, such as the human rights training programme that results in increased capacities to conceal abuses, or external interventions that import foreign (in all senses) “expertise” and incapacitate local expertise. The lecture offers a sobering, critical, but ultimately hopeful, assessment of the way forward.

Workshops

Peace & Conflict Impact Assessment (in English)

Kenneth Bush, Director of Research, INCORE (International Conflict Research Institute), University of Ulster, Derry/ Londonderry, Northern Ireland.

This workshop is designed to enable participants to begin integrating Peace and Conflict Impact sensitivity into their own work, and that of their organization, in violence-prone environments, so that their interventions are more likely to achieve their stated objectives while avoiding or minimizing negative/ violence-generating

impacts while optimizing positive/ peace-nurturing impacts at community-, regional, and national levels.

Specifically, by the end of the workshop, the participants will :

1. Understand the rationale and principles that underpin the idea of PCIA,
2. Be familiar with the basic mechanics of one particular form of PCIA,
3. Acquire hands-on experience through the application of PCIA tools to an actual initiative in a violence-prone area.
4. Have identified challenges and opportunities for increasing Peace and Conflict Impact sensitivity in their work.

Using a competency-development approach, this “hands-on” workshop employs participatory and experiential learning principles including: interactive analysis; story telling; case studies (using the participants’ own projects/initiatives); and group work and practical exercises to engage participants in the acquisition of the theoretical and practical competencies fundamental to the efficient integration of PCIA in their work.

Whose future? (in English)

Local ownership of peace processes

Dr. Diana Francis, Independent consultant, writer and activist

Topics for sessions will be as follows:

1. How do we understand peace? What is our understanding of the kind of power needed to achieve it and how do we see the relative roles of states and their apparatus, social institutions and movements?
2. What constructive roles in can be played by local people in different conflict situations and how can outsiders support them in their efforts to overcome violence and build peace?
3. How can we manage the difficulties and dilemmas inherent in partnership between local and international organizations? And is it possible to partner movements?
4. What is the relationship between local and global peacemaking and how can both be best advanced?

These sessions will be highly participatory and therefore their focus may shift. After a short introduction and a plenary discussion the process will continue in small groups, focusing on particular cases and experiences. The fruits of this group work will be shared and will lead to further reflections and insights.

Reflecting on Peace Practice (in English or German, depending on the participants)

Cordula Reimann, Independent trainer, consultant and lecturer in conflict transformation and conflict&peace studies

The workshop will introduce to both the theory and the practical application of the Reflecting on Peace Practice (RPP) methodology developed by CDA Collaborative Learning Projects. As a first step, the workshop will introduce to the general background, the geographical focus, the main questions, and the seven key lessons learned of RPP.

In the main part of the workshop, the main components of the RPP, the RPP matrix (plus), strategic conflict analysis, theories of change and the criteria of effectiveness will be discussed. To put theory into practice, these components will be applied to a real life case and conflict scenario. In the last part of the workshop, the lessons learned and challenges in using and applying RPP will be critically discussed.

The following short workshops are held only on the dates indicated. The participants of these workshops are free to organize the other days differently or to use it as a personal free time. All other workshops are continuous and must be attended the 4 afternoons.

Tuesday, 19. July

Nepal and central Asia – Development Aid for conflict transformation

How to work in a fragile and conflict affected situation - insights from the Swiss involvement in Nepal and central Asia (in French)

Anne-Claude Cavin, Thematic advisor Swiss Development Cooperation

In Nepal, development services could be delivered by the Swiss Agency for Development Cooperation even during the armed conflict between the Maoist rebels and the government of Nepal (since 1996), as well as after the signing of the Comprehensive Peace Accord in 2006, in a transitional context which remained

fragile and tense. This has been possible through a combination of conflict sensitive programming (CSPM on strategic and operational level), as well as an engagement in human rights promotion and Swiss peace support activities on the diplomatic level.

In central Asia, the Swiss Agency for Development Cooperation has a programme covering three countries as well as a regional programme in water management. Recent event in Kirghizstan brought SDC to introduce CSPM both in strategic planning as well as in the implementation of different projects and programme at operational level.

In the workshop, participants will be provided first hand insights in the very practical ways this work was done. Anne-Claude Cavin has been involved as CSPM advisor in different context including Nepal, Kirghizstan, Sri Lanka and Burundi.

Wednesday, 20 July

Nepal - Aid and diplomacy for conflict transformation (English or German, depending on the participants)

How to work in a fragile and conflict affected situation - insights from the Swiss involvement in Nepal

Markus Heiniger, Policy Advisor on Conflicts and Human Rights, Swiss Development Cooperation

In Nepal, development services could be delivered by the Swiss Agency for Development Cooperation even during the armed conflict between the Maoist rebels and the government of Nepal (since 1996), as well as after the signing of the Comprehensive Peace Accord in 2006, in a transitional context which remained fragile and tense. This has been possible through a combination of conflict sensitive programming (CSPM on strategic and operational level), as well as an engagement in human rights promotion and Swiss peace support activities on the diplomatic level.

The Swiss Cooperation Strategy for Nepal 2009-2012 has 2 strategic goals, in line with the post agreement period in Nepal, guide the whole program (sectors are implemented accordingly) 1) Consolidation of the Peace Process and State Building: 2) Contribution to Inclusive, Connected Local Development - The Defense ministry contributed to the Swiss engagement through deployments to the United Nations political Mission (UNMIN), adding up the FDFA programs to a "whole of government"

approach. Switzerland, represented by the Embassy in Kathmandu in which SDC is integrated, applies its different instruments in Nepal according to the "3C-Principle": coherent, coordinated and complementary.

In the workshop, participants will be provided first hand insights in the very practical ways this work was done. Markus Heiniger worked 2007-2010 in Nepal as the special advisor for peace building/Nepal, in close collaboration with SDC and with the other donors, but also teaming up with insider mediators from Nepal.

19. – 20. July

Conflict Transformation and Truth and Reconciliation Commission (in French)
African experience

Thomas Ntambu Kakoma-Aon, Initiative of Change, Burundi

Conflict Transformation's main objective is to go beyond the strict resolution of an open crisis. It is a profound change that will allow former combatants to rebuild broken relationships for a peaceful future. This process requires a few tools, including the Truth and Reconciliation Commission, which opens the way for the establishment of truth, useful to the process of forgiveness and, if necessary, to judicial proceedings. Some African countries have made use of this mechanism but few are those who led it to its destination. We will approach the Truth and Reconciliation Commission as a tool for conflict transformation and evaluate their practice in some African countries in order to draw some lessons.

We will use the proactive approach. The theme will be defined by an intervention framework, and then participants will split into working groups to enhance the theme. Each group will appoint a rapporteur who will then report to the participants the work of his group. An illustrative documentary of the theme discussed could be presented before the beginning of the group works.

21. - 22. July

Community Building as Peace Building (in English)
Sustaining a Community of Diversity

Cricket White, National Director of Education, Initiatives of Change, USA

This workshop will examine a program in Richmond, Virginia, USA which has brought black and white Americans together to build trust and change the community.

Richmond, Virginia, the former Capital of the states which seceded from the nation so they could maintain the institution of slavery, was a city made up of people who did not want to talk about the past but preferred to be polite and friendly.

This workshop will examine the methodologies (created over 25 years of work) to begin the process of honest conversation, addressing the wounds of history and building networks that has led to reconciliation in many sectors. It will delineate a process of community building which is also correctly viewed through the lens of peacebuilding. Authentic relationships lead to new, more effective partnerships to address community concerns. Participants will have an opportunity to examine the example and address how to adapt it for use in other communities.

Evening Program

- **Tuesday:** Getting to know each other
Participants will learn to know each other
- **Wednesday:** Day's review and exchange about the Workshops
The participants of the workshops exchange ideas, learn about the key findings from all the workshops.
- **Thursday:** Project market
The participants present their own projects and benefit from each other's knowledge and skills in the planning, development and networking

Language

The entire Summer Academy is accessible to German-, French- and English-speaking persons. All morning presentations will be translated into English, French and German simultaneously. The workshops are held in German, French or English.

Location (from www.caxu.iofc.org)

Looking out over Lake Geneva from an altitude of 1000 metres, the Caux centre can accommodate up to 450 people. Formerly the Caux-Palace Hotel, in 1946 it became an international meeting place, thanks to the generous contributions in time, talent and money of many volunteers.

Most bedrooms have a bathroom or shower and two beds, so participants may be asked to share rooms. Please indicate on the application form if you particularly require a single room. Bedrooms can be reached directly by phone; there is no radio or TV.

There is an Internet room available for a small fee and some public parts of the building are equipped with a wireless internet access.

In Caux, it can be quite chilly; you may want to bring some warm clothes.

Organisational issues

Food

Breakfast, lunch and dinner are included in the participation fee and are served at the Conference Centre itself.

The meals will be served at the following hours:

Breakfast: 08.00 – 08.45

Lunch: 12.30 – 13.15

Dinner: 18.30 – 19.15

Accommodation

Accommodation is included in the participation fee. Participants are assigned a room upon arrival and may be asked to share a room with someone else.

Useful numbers:

Police 117

Ambulance 144

Pascal Gemperli +41 78 892 85 82

Tanja Mirabile +41 79 275 32 53

Community life

A special characteristic of the Caux conferences is the communal life of the assembly. Participants are invited to join communities of between 12 and 20 people which are both interactive discussion groups and teams which participate in the practical tasks of the house. Many of these teams are led by members of the popular [Caux Interns Program](#). Interns receive special training, help lead the volunteer teams and participate in the conferences.